



# “ADAPTING ALLIANCES, PARTNERSHIPS, AND SECURITY ARCHITECTURE”

FEBRUARY 6-10, 2023

HONOLULU, HAWAII

## Background

***What:*** To explore innovative mechanisms and potential paths forward for the United States, allies, partners and regional organizations to collectively address major concerns and security challenges, adapting to the changing security landscape while affirming a rules-based international order.

***Why:*** Much has changed since the region’s security architecture and alliance structure was forged in the first two decades after World War II ended. The conditions and context during the inception of these arrangements differ markedly from today’s geopolitical circumstances. If the regional security architecture and the U.S. alliance system are to constitute a relevant pillar for regional stability as well as a conflict deterrent, they will need to undergo some adjustments to reflect new strategic realities and the legitimate shared interests of the allies in the 21st century. Therefore, it is important to:

- Identify the major security challenges on the national, sub-regional, and regional levels;
- Determine the gaps and concerns of the region’s military alliances and partnerships in addressing current and anticipated security challenges;
- Generate ideas on how to adapt alliances and partnerships to the new realities of the 2020s, including innovating on cooperative mechanisms to address the identified gaps and challenges; and
- Develop follow-on courses of action that operationalize new ideas for modernizing alliances, partnerships, and the regional security architecture.

## Intended Outcomes

- Assessment of the evolving strategic environment in the 21st century focusing on the major tensions and security challenges that define the Indo-Pacific region.
- Proposals for cooperative constructs that can best address these tensions and challenges.
- Compendium of regional perspectives on “integrated deterrence” and its utility to frame the modernization of alliances, partnerships, and security architecture.
- Provide insights to the upcoming workshop, "Maluhia 2023: Promoting a Collaborative Policy Environment", on policy gaps that inhibit collaborative opportunities for integrating deterrence.
- Plans and initiatives for post-workshop courses of action.

## Methodology

The workshop will utilize various facilitation and engagement tools to ensure maximum participation of the participants in all the workshop activities. Plenary overviews, polling surveys and topical lectures will be complemented by follow on discussions, with participants grouped in various ways to optimize the circulation of subject matter experts and diverse ideas. The workshop will also use the daily lunch as occasion for participants to network and generate ideas for collaboration.

## MONDAY, FEBRUARY 6, 2023

### WORKSHOP IN-PROCESS, CENTER TOUR, DIRECTOR'S WELCOME REMARKS

(DRESS: BUSINESS CASUAL – OPEN COLLAR / ALOHA ATTIRE)

TIME	EVENT	LOCATION
1640	<b>Meet in hotel lobby.</b> Escort to Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS)	Hale Koa Hotel
1640 - 1700	<b>Walk to DKI APCSS</b> Greeter at Center lobby: Deputy Director Jim Hirai, DKI APCSS Participants place personal items in Maluhia Hall	DKI APCSS
1700 – 1720	<b>Orientation tour of the (DKI APCSS)</b> - Deputy Director Jim Hirai, DKI APCSS	DKI APCSS
1720 – 1750	<b>Workshop registration</b> Ellen Macaraeg (Travel) Ashley Sullivan (REO)	Maluhia Hall
1750 – 1755	<b>Transition to Lanai</b>	Lanai
1755 – 1805	<b>Opening Reception</b> Deputy Director Jim Hirai, DKI APCSS	Lanai
1805 - 1900	<b>Reception</b>	Lanai
1900	<b>End reception</b> Participants escorted back to hotel	Hale Koa Hotel

## Tuesday, February 7, 2023

### Theme: Mapping the Landscape

Concept/Description: Scanning the strategic environment in the region for key challenges to national and regional security and for tensions that are pressurizing the region.

Time	Event	Location
0815	<b>Meet in hotel lobby.</b> Escort to Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS)	Hale Koa Hotel
0815-0830	<b>Walk to DKI APCSS</b>	In transit
0830-0850	<b>Registration and Morning Coffee</b> <b>Travel and per diem settlements</b> Ellen Macaraeg (Travel) Lynne Yamashita (REO)	Maluhia Hall & Lounge
0850-0900	<b>Welcome Remarks</b> Deputy Director Jim Hirai, DKI APCSS	Maluhia Hall
0900-0930	<b>Workshop Overview</b> Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
0930-1010	<b>Self-introductions</b>	Maluhia Hall
1010-1040	<b>Session 1: Setting the Scene: Regional Trends (with Polling)</b> Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1040-1100	<b>Workshop Group Photo, Alumni Group Photo and Break</b> Visual Information department (Photographer: Nelson Gaspar)	Maluhia Terrace
1100-1145	<b>Session 2: Modernizing Alliances, Partnerships, and Security Architecture</b> Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1145-1200	Transition to Waikiki Room	Hale Koa Hotel
1200-1300	<b>Working Lunch: The Strategic impact of Taiwan on the U.S. alliance and regional security architecture</b> Dr. Lukas Filler, Professor, DKI APCSS Moderator: Dr. Alex Vuving, Professor, DKI APCSS	Waikiki Room

1300-1315	Transition back to DKI APCSS	Maluhia Hall
1315-1415	<b>Session 3: Summary and Discussion of the Pre-workshop Survey Results</b> Dr. Sungmin Cho, Professor, DKI APCSS	Maluhia Hall
1415-1425	<b>Session 4.1: Scanning the Strategic Environment: Introduction</b> Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1425-1430	Transition to Seminar Rooms	C102 - C104 & C105
1430-1525	<p><b>Session 4.2: Scanning the Strategic Environment</b></p> <p>Three break-out groups:</p> <p><u>Group 1:</u></p> <ul style="list-style-type: none"> <li>- Facilitators: Dr. Sungmin Cho, Professor, DKI APCSS LTCOL Jackie Hearne, Military Professor, DKI APCSS</li> <li>- Recorder: Jamie Asman, Intern, DKI APCSS</li> </ul> <p><u>Group 2:</u></p> <ul style="list-style-type: none"> <li>- Facilitators: Dr. Alex Vuving, Professor, DKI APCSS Mr. Lumpy Lumbaca, Professor, DKI APCSS</li> <li>- Recorder: Iryna Chorniy, Intern, DKI APCSS</li> </ul> <p><u>Group 3:</u></p> <ul style="list-style-type: none"> <li>- Facilitators: Dr. Srinu Sitaraman, Professor, DKI APCSS Dr. Deon Canyon, Professor, DKI APCSS</li> <li>- Recorder: Sandra Meerwein, Research Fellow, DKI APCSS</li> </ul> <p>Template question:</p> <p>Where should alliance, partner and security architecture adaption begin?</p>	<p>Maluhia Hall seminar rooms, Facilitators</p> <p>C102</p> <p>C104</p> <p>C105</p>
1525-1600	Open Discussions	Maluhia Hall
1600-1615	<b>Wrap-up and Plan for Day 2</b> Deputy Director Jim Hirai, DKI APCSS Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1615	Transition to hotel (evening at leisure)	

## Wednesday, February 8, 2023

### Theme: Innovating Cooperative Mechanisms

Concept/Description: Generating ideas on how to adapt alliances and partnerships in the Indo-Pacific region to the new realities of the 2020s, including innovating new cooperative mechanisms to address the challenges and gaps identified.

Time	Event	Location
0800-0830	<b>Morning Coffee</b>	Maluhia Lounge
0830-0840	<b>Deputy Director's Remarks, Plan for the Day</b> Deputy Director Jim Hirai, DKI APCSS Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
0840-0920	<b>Session 4.3: Scanning the Strategic Environment - Briefback</b> Moderator: Dr. Alex Vuing, Professor, DKI APCSS	Maluhia Hall
0920-0935	<b>Break</b>	Maluhia Lounge
0935-0940	<b>Introduction to Session 5.1</b> Dr. Virginia Bacay-Watson, Professor, DKI APCSS Transition to seminar rooms	Maluhia Hall
0940-1055	<p><b>Session 5.1: Adapting Alliances and Partnerships</b></p> <p>Identify and discuss new concepts, constructs, strategies, etc. that we can consider adapting to modernize existing alliance and partner arrangements.</p> <p>Participants grouped according to function:</p> <p>Three break-out groups:</p> <p><u>Group 1:</u> - Facilitators: Dr. Sungmin Cho, Professor, DKI APCSS LTCOL Jackie Hearne, Military Professor, DKI APCSS - Recorder: Jamie Asman, Intern, DKI APCSS</p> <p><u>Group 2:</u> - Facilitators: Dr. Alex Vuing, Professor, DKI APCSS Mr. Lumpy Lumbaca, Professor, DKI APCSS - Recorder: Iryna Chorniy, Intern, DKI APCSS</p>	<p>Maluhia Hall seminar rooms, Facilitators</p> <p style="text-align: right;">C102</p> <p style="text-align: right;">C104</p> <p style="text-align: right;">C105</p>

	<p><b>Group 3:</b></p> <ul style="list-style-type: none"> <li>- Facilitators: Dr. Srinu Sitaraman, Professor, DKI APCSS Dr. Deon Canyon, Professor, DKI APCSS</li> <li>- Recorder: Sandra Meerwein, Research Fellow, DKI APCSS</li> </ul> <p>Template Questions:</p> <ol style="list-style-type: none"> <li>1. What initiatives are you currently working on that can transform or enhance the collective strategic weight of allies and partners in a collaborative way?</li> <li>2. Beyond the large-scale initiatives, which priority actions supporting a free and open Indo-Pacific would require integrated approaches and expanded international collaboration to succeed? Is that integration or collaboration inhibited by any policy gaps or conflict?</li> <li>3. As a group: What does modernizing alliance and partner relations mean?</li> </ol>	
1045-1130	<p><b>Session 5.2: Adapting Alliances and Partnerships - Brief back</b> Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS</p>	Maluhia Hall
1130-1145	Transition to Waikiki Room	Hale Koa Hotel
1145-1300	<p><b>Working Lunch: The Role of Security Alliances Involving the United States in the Indo-Pacific Region</b> Guest Speaker: Lt Gen Stephen Sklenka, Deputy Commander, U.S. Indo-Pacific Command Moderator: Dr. Alex Vuving, Professor, DKI APCSS</p>	Waikiki Room
1300-1315	Transition back to DKI APCSS	Maluhia Hall
1315-1445	<p><b>Session 6.1: The State of Play from the Region: Challenges to and Opportunities for Collaboration</b> Guest Speakers: Regional panel of Honolulu-based Consul Generals (Australia, Japan, Republic of Korea, Philippines and the Economic and Cultural Office of Taiwan)  Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS</p>	Maluhia Hall
1445-1500	<b>Break</b>	Maluhia Lounge
1500-1505	<p><b>Introduction to Session 7.1</b> Dr. Virginia Bacay-Watson, Professor, DKI APCSS</p>	Maluhia Hall
1505-1615	<p><b>Session 7.1: Innovating Cooperative Mechanisms</b>  Formulate recommendations to adaptation.</p>	Maluhia Hall seminar rooms, Facilitators

	<p>Three break-out groups:</p> <p><u>Group 1:</u>  - Facilitators: Dr. Sungmin Cho, Professor, DKI APCSS  LTCOL Jackie Hearne, Military Professor, DKI APCSS  - Recorder: Jamie Asman, Intern, DKI APCSS</p> <p><u>Group 2:</u>  - Facilitators: Dr. Alex Vuving, Professor, DKI APCSS  Mr. Lumpy Lumbaca, Professor, DKI APCSS  - Recorder: Iryna Chorniy, Intern, DKI APCSS</p> <p><u>Group 3:</u>  - Facilitators: Dr. Srinu Sitaraman, Professor, DKI APCSS  Dr. Deon Canyon, Professor, DKI APCSS  - Recorder: Sandra Meerwein, Research Fellow, DKI APCSS</p> <p>Template question:</p> <p>What institutions, structures, mechanisms, etc. should be in place to enhance allies' and partners' abilities to identify gaps and/or enhance their capabilities to cooperate?</p>	<p>C102</p> <p>C104</p> <p>C105</p>
1615-1630	<p><b>Wrap-up and Plan for Day 3</b>  Deputy Director Jim Hirai, DKI APCSS  Dr. Virginia Bacay-Watson, Professor, DKI APCSS</p>	Maluhia Hall
1630	Transition to hotel (evening at leisure)	

## Thursday, February 9, 2023

### Theme: Modernizing the Security Architecture

Concept/Description: Synthesizing recommendations on adapting alliances and partnerships and innovating cooperative mechanisms into models of regional security architecture.

Time	Event	Location
0800-0830	<b>Morning Coffee</b> <b>Travel and per diem settlements</b> Ellen Macaraeg (Travel) Lynne Yamashita (REO)	Maluhia Hall
0830-0840	<b>Deputy Director's Remarks, Plan for the Day</b> Deputy Director Jim Hirai, DKI APCSS Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
0840-0930	<b>Session 7.2: Innovating Cooperative Mechanisms - Brief back</b> Moderator: Dr. Alex Vuving, Professor, DKI APCSS	Maluhia Hall
0930-0945	<b>Break</b>	Maluhia Lounge
0945-1030	<b>Session 8.1: Modernizing Regional Security Architecture (virtual)</b> Speaker: Principal Deputy Assistant Secretary of Defense Jed Royal Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1030-1130	<b>Session 8.2: Modernizing Regional Security Architecture</b>  Groups propose new features of a modern regional security architecture.  Template Questions:  1.What should be the overarching key principles and pillars of a modernized regional security architecture in the Indo-Pacific?  2.Based on your answers in No. 1, what new courses of action can allies and partners undertake to enhance the credibility of a Free and Open Indo-Pacific?	Maluhia Hall
1130-1145	Transition to Waikiki Room	Hale Koa Hotel



1145-1245	<b>Working Lunch: Operationalization of Integrated Deterrence</b> Speaker: Dr. John Hemmings, Senior Director of Indo-Pacific Foreign and Security Policy Program - Pacific Forum Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Waikiki Room
1245-1300	Transition to APCSS	APCSS
1300-1330	<b>Session 8.3: Modernizing Regional Security Architecture – Brief back</b> Moderator: Dr. Alex Vuving, Professor, DKI APCSS	Maluhia Hall
1330-1530	<b>Session 9.1: Exercise: Crisis and Regional Security Architecture</b> Scenario: Taiwan  Scenario presentation: Dr. Alex Vuving, Professor, DKI APCSS  Wrap-up: Dr. Alex Vuving, Professor, DKI APCSS	Maluhia Hall
1530-1545	<b>Break</b>	Maluhia Hall
1545-1615	<b>Session 10: Bringing It All Together</b> Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1615-1630	<b>Wrap-up and Plan for Day 4</b> Deputy Director Jim Hirai, DKI APCSS Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
1630	Evening at Leisure	

## Friday, February 10, 2023

### Theme: Proposing Next Steps

Concept/Description: Proposing the next steps for follow-up engagement.

Time	Event	Location
0800-0830	<b>Morning Coffee</b>	Maluhia Lounge
0830-0840	<b>Deputy Director's Remarks and Plan of the Day</b> Deputy Director Jim Hirai, DKI APCSS Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
<b>0840-0945</b>	<b>Session 11.1: Exploring opportunities for next steps of engagement</b>  Template question:  0840-0915 What specific courses of action, initiatives, etc. Would you consider modernizing the alliance, partner relationships, and/or security architecture?  0915-0945 <b>Participants brief back</b> Moderator: Dr. Virginia Bacay-Watson, Professor, DKI APCSS	Maluhia Hall
0945-1000	<b>Break</b>	Maluhia Lounge
1000-1020	<b>Session 11.2 Synthesis: Next steps of engagement</b>	Maluhia Hall
1020-1025	Transition to seminar rooms	C104 – C105
1025-1050	<b>End-of-Workshop Survey</b>	C104 – C105
1050-1130	<b>Workshop Closeout</b> Dr. Virginia Bacay-Watson, Professor, DKI APCSS Deputy Director Jim Hirai, DKI APCSS	Maluhia Hall
1130	<b>Workshop Adjourned</b>	