

Director General Strategic Defence Policy, <u>ADM Pol</u> <u>Raquel Garbers</u>

Ms. Garbers began her career at the Privy Council Office, where she served on a small team providing strategic advice on managing the international aspects of Canada's national unity strategy. She then moved to the security and intelligence field, where she held a number of increasingly senior posts. Her work in this area included positions as an

intelligence analyst, the senior officer for Cabinet affairs on national security and foreign policy issues, and the senior advisor to the Prime Minister's National Security Advisor.

In 2009, Ms. Garbers left the civil service to share her time between her young children and work as an independent consultant. During this period, she specialized in assisting Canada's national security and intelligence agencies to obtain the policy, legal and funding authorities required to keep pace with changes in the national and international security environments. When her children entered full-time school, Ms. Garbers returned to the civil service as a member of the Department of National Defence. Following her time as Deputy Director General, International Security Policy, she took on the role of Chief of Staff to the President of the Canada Border Services Agency. Ms. Garbers returned to the Defence Team in April 2018 as Director General, Strategic Defence Policy.

Ms. Garbers holds a B.A. (Hons.) in Political Science from Toronto's York University, M.A. in International Affairs from the Norman Paterson School of International Affairs at Carleton University, and certificate in French Language Studies from Laval University.